

ER-4-7926

30 October 1953

MEMORANDUM FOR: Inspector General

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SUBJECT :

1. In reviewing the 5 October 1953 drafts of subject Regulations, I find no recognition of the responsibility of the Deputy Director (Administration) in connection with administrative support to overseas installations. General Smith's directive on this subject, which was reaffirmed by Mr. Dulles when he became Director, stated that "the Deputy Director (Administration) is charged with and is responsible to the undersigned for all administrative support for the Agency. This responsibility extends on operational levels to include appropriate audits and inspections of the handling of funds and materiel allocated to operating offices." I assume that these proposed Regulations do not mean that overseas inspections may be made only by the Inspector General or the Inspection and Review Staff of the Office of the Deputy Director (Plans). I concur wholeheartedly in the desirability of conducting, where practicable, an "Inspector General" type of inspection of all components annually, and more frequently where special circumstances warrant. However, I do not think that this should be confused with the continuing responsibility that other Agency components have in their particular spheres of interest.

2. In theory, if we had a completely adequate set of Regulations and policy directives and everybody complied with the letter and spirit thereof there would be little, if any, need for an Inspector General. We all recognize that it doesn't work out quite this way. However, that doesn't relieve responsible Office Heads of their duties to try to perfect the system. The Comptroller, the Auditor-in-Chief, the Chief of Logistics, etc., have their specific responsibilities just as do the Chief, Paramilitary Staff, the Chief, Political and Psychological Staff, etc., and with our career service concept personnel performing these various functions, wherever they may be, will have the career designations of their parent Offices in Washington. In time they will have actually been trained and prepared for their positions by the Offices whose career designations they bear. A failure on the part of a Finance Officer, for example, in an overseas station is also a failure on the part of the Comptroller who is responsible for all budgetary and financial operations of the Agency, including the training and assignment of employees who are capable in all respects of turning in satisfactory performances at overseas stations. The Comptroller must have the responsibility to follow through, check up on, and inspect the performance of this Finance Officer and all other activities for which he is accountable. Other Offices, of course, have similar responsibilities. I think definitely that heads of components, whether operational, intelligence, or adminis-

trative, must have inspection and review responsibility within their special spheres of interest. I do not believe that there should be a point where they stop and the Inspector General begins. Rather, I believe that the Inspector General's function should be an all encompassing one superimposed on all other machinery that exists for this purpose.

3. It is requested that the 5 October 1953 drafts of these Regulations be amended to give recognition to the responsibility of the Deputy Director (Administration) and to clarify the responsibility of the Inspector General in relation to the continuing responsibilities of the various Agency components.

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(Administration)

A-DD/A:LKW:laq

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